

**CHESHIRE EAST HEALTH AND WELLBEING BOARD**  
Reports Cover Sheet

<b>Title of Report:</b>	The Local Government Association facilitated review of the Cheshire East Health and Wellbeing Board
<b>Report Reference Number</b>	HWB 19
<b>Date of meeting:</b>	21 <sup>st</sup> March 2023
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<b>Health &amp; Wellbeing Board Lead:</b>	Cllr Sam Corcoran

**Executive Summary**

<b>Is this report for:</b>	Information <input type="checkbox"/>	Discussion X	Decision X
<b>Why is the report being brought to the board?</b>	To secure the Health and Wellbeing Board's for the proposed changes that are recommended from the LGA facilitated review of its roles and responsibilities.		
<b>Please detail which, if any, of the Health &amp; Wellbeing Strategy priorities this report relates to?</b>	Creating a place that supports health and wellbeing for everyone living in Cheshire East <input type="checkbox"/> Improving the mental health and wellbeing of people living and working in Cheshire East <input type="checkbox"/> Enable more people to live well for longer <input type="checkbox"/> All of the above X		
<b>Please detail which, if any, of the Health &amp; Wellbeing Principles this report relates to?</b>	Equality and Fairness <input type="checkbox"/> Accessibility <input type="checkbox"/> Integration <input type="checkbox"/> Quality <input type="checkbox"/> Sustainability <input type="checkbox"/> Safeguarding <input type="checkbox"/> All of the above X		
<b>Key Actions for the Health &amp; Wellbeing Board to address. Please state recommendations for action.</b>	To approve the recommended changes to the membership and ways of working of the Health and Wellbeing Board		
<b>Has the report been considered at any other committee meeting of the Council/meeting of the CCG board/stakeholders?</b>	N/A		

<p><b>Has public, service user, patient feedback/consultation informed the recommendations of this report?</b></p>	<p>N/A</p>
<p><b>If recommendations are adopted, how will residents benefit? Detail benefits and reasons why they will benefit.</b></p>	<p>The Health and Wellbeing Board will be providing strategic leadership within the Cheshire East Place and influencing the work of the Cheshire and Merseyside Integrated Care System. This will contribute to achieving the strategic outcomes set out in the Joint Local Health and Wellbeing Strategy, reducing inequalities and integrating health and care services.</p>

## 1 Report Summary

- 1.1 In June 2022 the Local Government were asked to support the Cheshire East Health and Wellbeing Board to review its role and responsibilities and ensure that it was fit for purpose within the forthcoming (July 1<sup>st</sup> 2022) introduction of Integrated Care Systems and Integrated Care Boards. This work has been underway since July with three workshops held (two face to face and one virtual) to inform the recommendations set out within the report.

## 2 Recommendations

- 2.1 A number of recommendations have come out of the review work and these are:
- 2.1.1 That the membership of the Board be widened to include additional representatives of the Council's Place Directorate; a representative of housing providers; a representative of community pharmacy and a representative of the business sector.
- 2.1.2 That named individuals take the lead as *senior responsible owner* for each of the four Strategic Outcomes set out in the Joint Local Health and Wellbeing Strategy, and that if these individuals are not already members of the Board, they also join its membership.
- 2.1.3 That a Reference sub-group be established to review certain 'standard' reports and escalate to the Health and Wellbeing Board any matters of concern.
- 2.1.4 That the 'Informal meetings' of the Board are used to meet with other local Boards and Partnerships to discuss how we can work together more effectively to deliver the strategic outcomes set out in the Joint Local Health and Wellbeing Strategy.

## 3 Reasons for Recommendations

- 3.1 The recommendations are designed to ensure that the Board can fulfil its statutory responsibilities effectively - providing strategic leadership, driving integration and reducing inequalities.

## 4 Impact on Health and Wellbeing Strategy Priorities

- 4.1 The workshops focussed upon ensuring that the Board was able to support and build partner consensus to deliver the strategic outcomes set out in the refreshed Joint Local

Health and Wellbeing Strategy. A Delivery Plan and Outcomes Framework will support the implementation and allow for progress against the priorities to be measured.

## 5 Background and Options

- 5.1 With the forthcoming changes to the way the NHS was organised (set out in the Health and Care Act 2022 and going live on 1<sup>st</sup> July 2022), it was agreed in June 2022 that a Local Government Association (LGA) facilitated review of the Cheshire East Health and Wellbeing Board would be timely. The LGA offer this support free of charge to Health and Wellbeing Boards.
- 5.2 The scope of the review included an assessment of the implications of the legislative and organisational changes brought about by the Act on the role and responsibilities of the Health and Wellbeing Board; whether the Board's way of working and membership was fit for purpose in the new world, and how best to ensure that the Board could provide the strategic leadership required to influence the newly formed Cheshire and Merseyside Integrated Care Board, play a proactive part in the Cheshire and Merseyside Integrated Care Partnership and influence delivery on the ground to reduce inequalities and improve health and care services.
- 5.3 Three workshops have been held (July 21<sup>st</sup> 2022, 25<sup>th</sup> October 2022 and 18<sup>th</sup> January 2023) to consider the issues with Health and Wellbeing Board members and other senior health and care leaders taking part in the sessions. Each workshop was led by experienced LGA facilitators (a former local authority Chief Executive and a serving Councillor) and a member of the LGA Integration and System Transformation Team.
- 5.4 The work began with consideration of the organisational changes brought about by the Act (replacement of the Clinical Commissioning Group by the Integrated Care Board (ICB) for example) and its implications. The governance arrangements of the new ICB at a Cheshire East and Cheshire and Merseyside level have been discussed in detail to ensure that there is clarity on respective roles and responsibilities and to avoid duplication of effort or confusion. The priorities of the Board were reviewed (The Joint Local Health and Wellbeing Strategy has been refreshed in parallel to this work) and the Board's membership considered in relation to these priorities. Finally, the ways of working of the Board have been reviewed, the nature of the reports it considers and how to make best use of its time. The recommendations reflect this with the proposed creation of a Reference sub-group and the use of the informal meeting to proactively develop relationships with other Boards and Partnerships (for example the Safer Cheshire East Partnership, the Health and Care Partnership Board and the Crewe Town Board).
- 5.5 With regard to membership, it was agreed that some additional representation was required to strengthen the Board's ability to influence the wider determinants of health. This includes additional representatives of the Council's Place Directorate, housing providers, community pharmacy and the business sector.
- 5.6 It was also agreed that there should be named *senior responsible owners* to take the lead for each of the four strategic outcomes within the refreshed Health and Wellbeing Strategy,

and that if these were not already members of the Board they should be invited to join the Board as non-voting associate members. The strategic outcomes are:

- i. Cheshire East is a place that supports good health and wellbeing for everyone
- ii. Our children and young people experience good physical and emotional health and wellbeing
- iii. The mental health and wellbeing of people living and working in Cheshire East is improved
- iv. That more people live and age well, remaining independent; and that their lives end with peace and dignity in their chosen place.

5.7 Further work will be undertaken to determine the role and responsibilities of the *senior responsible owners* and then discussion and agreement as to who these might be.

5.7 Assuming the Board approves the recommendations today, the changes will be implemented over the next few months so that at the first post-election meeting (June) the Board will begin working in line with the review's outcomes.

## **6 Access to Information**

6.1 The background papers relating to this report can be inspected by contacting the report writer:

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